# EXPERIENCE COUNTS

# Interim results presentation Six months ended 31 December 2021

Litigation Capital Management Limited ACN 608 667 509



# HY22 – Highlights

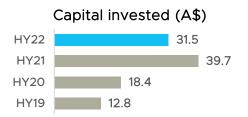
| Funds<br>management      | Fund I US\$150m now fully committed inside the initial two-year period, notwithstanding disruption due to COVID. Commitments of Fund II has commenced                                                                                                      |
|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Fund II                  | Final targeted raise of US\$300m fund size is well progressed with final close expected in calendar H1                                                                                                                                                     |
| Revenue                  | Gross revenue of A\$19.3m includes the resolution of direct balance sheet investment                                                                                                                                                                       |
| Applications             | Applications in H1 decreased by 26% to 196 compared with the same prior year period at 266, however, a further 89 applications received in the two-month period to end of February, demonstrates increased momentum and a return to more normal conditions |
| Capital invested         | Total capital invested decreased by 21% <sup>1</sup> to A\$31.5m compared with \$40m for the same prior year period. Demonstrating our strategic shift from 100% direct investments to co-funding                                                          |
| Management<br>update     | Re-location of CEO to London and Board appointment of London based CFO now centralising Executive management team                                                                                                                                          |
| Cumulative IRR<br>& ROIC | LCM's performance resulting from completed investments across 10.5 years of performance inclusive of losses produced a cumulative IRR of 79% and cumulative ROIC of 162%                                                                                   |



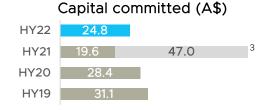
## Building scale

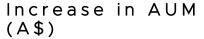
Measures of growth(A\$)

Number of applications 96 Capital committed in year<sup>1</sup> \$25m Capital invested<sup>2</sup> \$31.5m



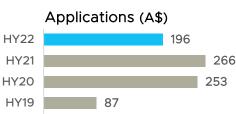
Maintenance of investment standards (A\$) 10.5 year cumulative IRR 79% \$343m 10.5 year cumulative ROIC 162%





Total assets under management – 31 Dec

Total assets under management – 8 Mar<sup>4</sup> \$386m



This financial period has experienced the most significant disruption due to covid. In each of the three regions in which LCM operates, its workforce was subject to the longest periods of lockdown and disruption of any time in the pandemic to date

Very encouragingly the first two and half months of the current financial period are showing much stronger numbers of new applications and commitments



1 Capital committed in year represents new commitments signed up. Exclusive of any commitments concluded, written off or adjusted

2 Capital invested into litigation projects during the year inclusive of third party funds

3 Capital committed in the prior period includes a large construction portfolio investment which was significantly scaled down due to increased risks associated with the matter and region 4 Excludes Fund I completed matter

# Interim results highlights

- exclusive of third-party fund (A\$)

|                                                                | HY 2022 | HY 2021  | Change % |                               |
|----------------------------------------------------------------|---------|----------|----------|-------------------------------|
| Gross revenue                                                  | \$19.2m | \$7.7m   | 149%     | Gross Revenue                 |
| Gross profit                                                   | \$13.8m | \$5.0m   | 176%     | \$19.2m                       |
| Adjusted profit/(loss) before tax <sup>1</sup>                 | \$7.4m  | (\$0.6m) |          |                               |
| Statutory profit/(loss) before tax <sup>1</sup>                | \$4.3m  | (\$1.2m) |          |                               |
| Cash <sup>2</sup>                                              | \$30.3m | \$5.8m   | 422%     | Invested capital <sup>3</sup> |
| Investments at cost as at end of financial period <sup>3</sup> | \$97.2m | \$71.4m  | 36%      | \$97.2m                       |
| Total capital invested <sup>4</sup>                            | \$13.9m | \$22.3m  | (38%)    |                               |



1 HY ended 31 December 2021 exclusive of third-party funds

2 At balance sheet date and exclusive of third party funds and gross of borrowings A\$40m - HY ending 31 December 2021

3 At balance sheet date and represented as Contract Cost in the Statement of Financial Position exclusive of third-party interests

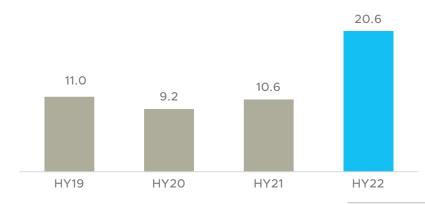
4 Capital invested into litigation projects during the period exclusive of third party funds

Note: Accounts prepared on historical cost basis, LCM does not adopt fair value accounting

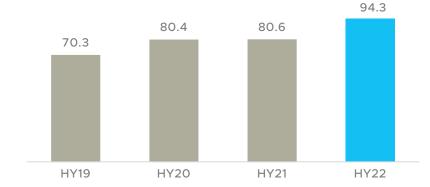
#### HY22 Balance sheet overview - exclusive of third-party fund (A\$)



Cash generation (\$m)<sup>2</sup>







#### Cash as at period end (\$m)



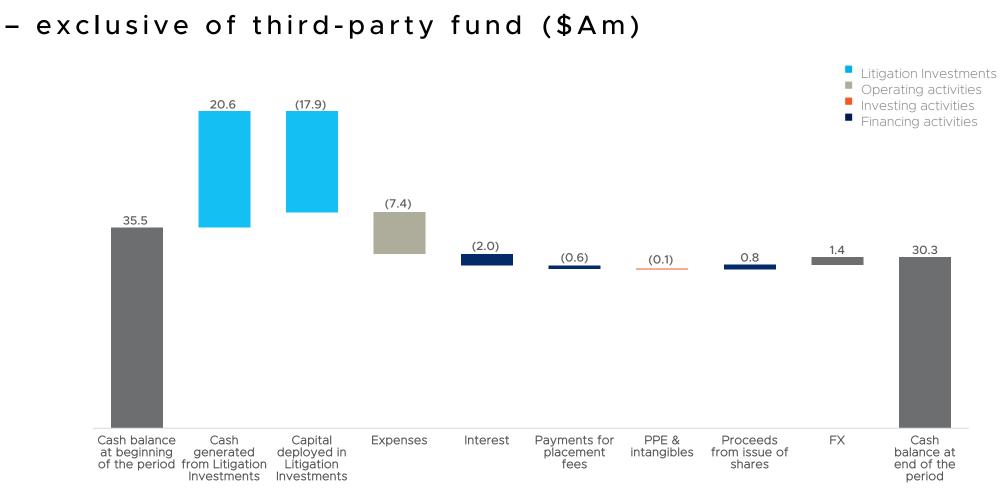


1 Cash balance gross of A\$39m borrowings

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2 Cash generation denotes cash received from the successful resolution of litigation projects during the period

Note: Accounts prepared on historical basis, LCM does not adopt fair value accounting. All amounts expressed in Australian dollars



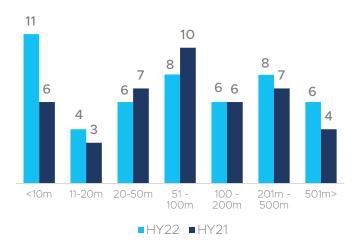
HY22 cash movements'





## Combined portfolio profile

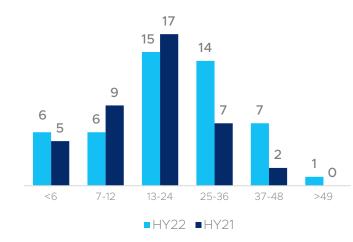
Portfolio by claim size (A\$)



LCM's entire portfolio comprising both direct and asset management investment is well balanced by individual claim size

7

#### Portfolio by LFA maturity<sup>1</sup> (months)



LCM's entire portfolio comprises a range of maturities, with the direct investments where LCM is funding 100% from balance sheet, being the most mature portion 27 months 10.5 year average time to completion

- Notwithstanding the running average, LCM expects the duration of investments to increase
- The expectation is that future investments will have an investment period of between 36 and 42 months
- The main factors influencing that change are the delays to the resolution of disputes due to covid disruption and the general size of the dispute investments which form part of LCMs growing portfolio
- Larger disputes tend to be more complex and parties tend to fight longer and harder over larger sums of money. These disputes also tend to produce enhanced returns

### Progress of Investment portfolio

- Portfolio continues to experience delays as a result of COVID and delays associated with the latest strain, however we are seeing increased momentum and a return to more normal operating conditions
- Three direct investments resolved intra period with judgments awaiting payment or resolution of appeals.
  Revenue yet to be recognised
- Four direct investments have had final hearings and are awaiting judgment or award
- Four direct investments have or are expecting final hearing dates scheduled before the end of 2022
- Six Fund I investments have final hearing dates scheduled before the end of 2022
- Two Fund I investments have had the final hearing and are awaiting an award
- Following recent regulatory changes in Singapore permitting funding for domestic arbitration and claims before the Singapore International Commercial Court (SICC), LCM is the first to fund a domestic arbitration in Singapore and the first to fund a dispute in the SICC



#### Current portfolio of direct investments

Balances as at 8 March 2022 (A\$ millions)

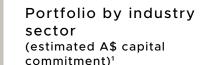
**\$113 million** Direct 100% investment<sup>2</sup> portfolio

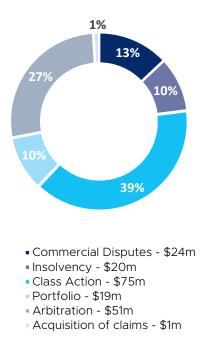
**\$78 million<sup>3</sup>** LCM direct co-investment<sup>4</sup>

\$117 million<sup>5</sup> Deployed/invested

# **\$74 million**<sup>5</sup> to be invested

Q





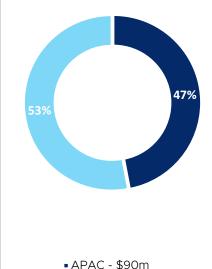
Portfolio by industry sector (number of projects)



Arbitration - 24%

Acquisition of claims - 9%

Portfolio by region (estimated A\$ capital commitment)<sup>1</sup>



• EMEA - \$101m

Portfolio by individual capital commitment<sup>1</sup> (estimated A\$)

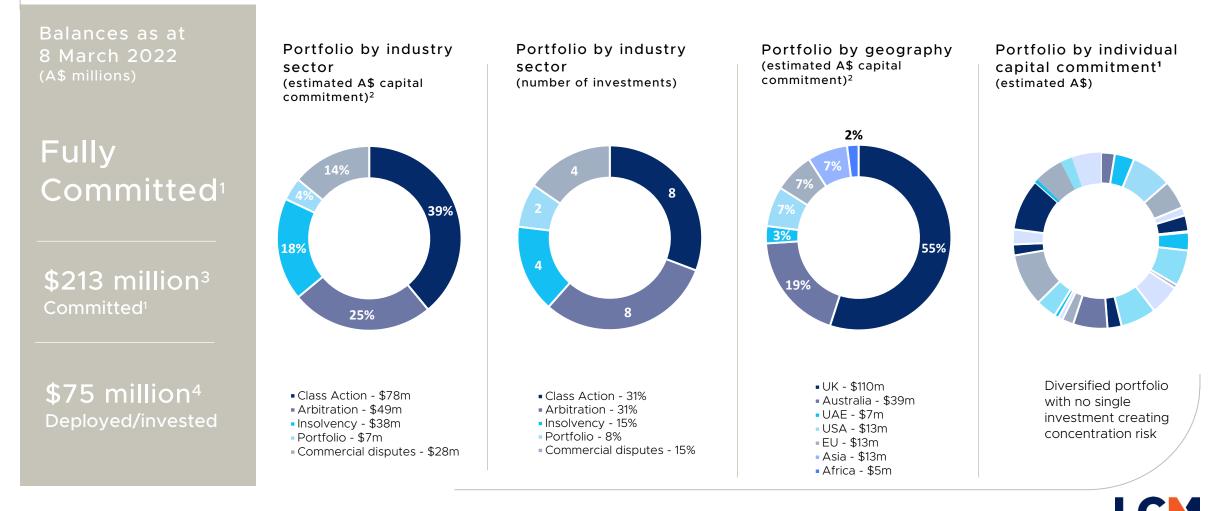


Diversified portfolio with no single investment creating concentration risk

1 Capital commitment denotes the total estimated budget of the portfolio of investments as at 8 March 2022 converted to AUD as at the date of litigation funding agreement 2 Direct investment denotes the Group's investments made 100% on-balance sheet 3 US\$55 million

4 Co-investment denotes the Group's direct investment into the matters funded together with the LCM Global Alternative Returns Fund, exclusive of any investments concluded and written off 5 This is the 8 March 2022 position which reflects the best preliminary estimate and is not final

#### LCM Global Alternative Returns Fund



1 Including operational expenses, resolved matters and US\$7 million of investments awaiting final fund approval

10 2 Capital commitment denotes the total estimated budget of the portfolio of investments as at 8 March 2022 converted to AUD as at the date of litigation funding agreement

3 US\$143 million and US\$7 million awaiting final fund approval

4 This is the 8 March 2022 position which reflects the best preliminary estimate and is not final

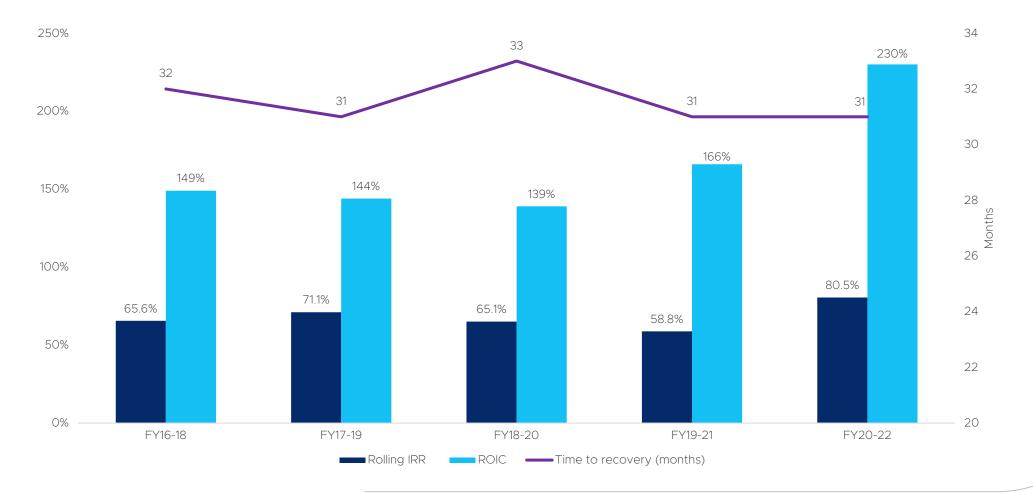
## **Business fundamentals**

#### Underwriting

| Underwitting                                                                                  |                                                                                                                            |                                                                                                                     |  |
|-----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|--|
| Development of skill and<br>discipline of investment selection                                | Capital                                                                                                                    |                                                                                                                     |  |
| Building experience over time                                                                 | Effective investment in disputes is capital intensive                                                                      | Origination                                                                                                         |  |
| Creation of systems and<br>methodologies for effective due<br>diligence and underwriting risk | Ability to attract quality<br>investment capital to support<br>investment strategy                                         | Sourcing and originating the best dispute investments globally                                                      |  |
| The disciplined application of those methodologies has                                        | Capital is no longer flowing into                                                                                          | Building scale so that meaningful capital can be put to work                                                        |  |
| generated a benchmark<br>investment track record                                              | litigation finance other than that to<br>the most experienced managers<br>with strong track records of past<br>performance | An effective origination platform<br>can only be built once sufficient<br>and long standing capital is<br>available |  |
|                                                                                               |                                                                                                                            |                                                                                                                     |  |



#### Three year running performance metrics





## Track Record

| Type of Project                    | Commercial arbitration proceedings (English law / London seat) by a company headquartered in Jordan against a company incorporated in the Netherlands, in relation to a construction dispute under the auspices of the London Court of International Arbitration (LCIA). |
|------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Origination                        | Direct approach from Claimant's lawyers as a result of a law firm strategic alliance.                                                                                                                                                                                    |
| Due Diligence                      | External due diligence was undertaken by a construction law specialist QC who provided a detailed assessment of the legal merits of the claim and of an opinion from the Claimant's QC. An internal assessment of quantum and enforcement was also undertaken.           |
| Peak LCM Investment                | AUD\$5.1M                                                                                                                                                                                                                                                                |
| Active Management                  | LCM managed the investment by way of review of key pleadings, consideration of the procedural tactics<br>and assessment of key issues. The Solicitors provided detailed monthly formal updates.                                                                          |
| Revenue and contribution to EBITDA | Revenue:AUD\$18.4MContribution to EBITDA:AUD\$13.3M                                                                                                                                                                                                                      |
| Time to completion                 | 26 months                                                                                                                                                                                                                                                                |
| IRR and ROIC                       | IRR of 199%<br>ROIC of 2.61x                                                                                                                                                                                                                                             |



## Outlook



CEO now relocated to London and accelerating growth alongside a highly skilled and motivated team



LCM's business ready for scale through expansion of global origination platform



Increased demand for LCM's capital from corporate clients as instability and uncertainty remain present in global economies



Expected increase in applications for insolvency and restructuring disputes as moratorium against corporate wind-ups are relaxed in global jurisdictions



Expected increase in resolution of investments as LCM's portfolio matures



Growing asset management model



## Appendix



## **Consolidated income statement**

For the period ended 31 December 2021

|                                                          | LCM only<br>A\$m | Fund<br>A\$m | Consolidated<br>HY22<br>A\$m | LCM only<br>A\$m | Fund<br>A\$m | Consolidated<br>HY21<br>A\$m |
|----------------------------------------------------------|------------------|--------------|------------------------------|------------------|--------------|------------------------------|
| Revenue from contracts with customers                    |                  |              |                              |                  |              |                              |
| Litigation service revenue                               | 19.1             | 0.2          | 19.3                         | 7.5              | -            | 7.5                          |
| Portfolio revenue                                        | -                | -            | -                            | 0.2              | 0.4          | 0.6                          |
| Performance fees                                         | -                | -            | -                            | 0.02             | -            | 0.02                         |
|                                                          | 19.1             | 0.2          | 19.3                         | 7.7              | 0.4          | 8.1                          |
| Litigation service expense                               | (5.3)            | (0.1)        | (5.4)                        | (2.7)            | -            | (2.7)                        |
| Gross profit                                             | 13.8             | 0.1          | 13.9                         | 5.0              | 0.4          | 5.4                          |
| Expenses                                                 |                  |              |                              |                  |              |                              |
| Employee benefits expense                                | (5.1)            | -            | (5.1)                        | (4.5)            | -            | (4.5)                        |
| Depreciation expense                                     | (0.03)           | -            | (0.03)                       | (0.02)           | -            | (0.02)                       |
| Corporate expenses                                       | (1.7)            | -            | (1.7)                        | (1.6)            | -            | (1.6)                        |
| Litigation fees                                          | -                | -            | -                            | (0.09)           | -            | (0.09)                       |
| Fund administration expense                              | (0.4)            | (0.4)        | (0.8)                        | -                | (0.6)        | (0.6)                        |
| Finance costs                                            | (2.2)            | -            | (2.2)                        | -                | -            | -                            |
| Total expenses                                           | (9.5)            | (0.4)        | (9.8)                        | (6.2)            | (0.6)        | (6.8)                        |
| Profit before income tax:                                | 4.3              | (0.3)        | 4.0                          | (1.2)            | (0.2)        | (1.4)                        |
| Analysed as:                                             |                  |              |                              |                  |              |                              |
| Profit before income tax expense and non-operating costs | 7.4              | 0.1          | 7.5                          | (0.6)            | 0.4          | (0.2)                        |
| Non-operating costs                                      | (0.9)            | (0.4)        | (1.3)                        | (0.6)            | (0.6)        | (1.2)                        |
| Finance costs                                            | (2.2)            | -            | (2.2)                        | -                | -            | -                            |
| Profit before income tax expense                         | 4.3              | (0.3)        | 4.0                          | (1.2)            | (0.2)        | (1.4)                        |
| Profit before income tax expense                         | 4.3              | (0.3)        | 4.0                          | (1.2)            | (0.2)        | (1.4)                        |
| Income tax expense                                       | (1.4)            | -            | (1.4)                        | 0.2              | -            | 0.2                          |
| Profit after income tax expense for the period           | 2.9              | (0.3)        | 2.6                          | (1.0)            | (0.2)        | (1.2)                        |

- Increase in employee costs include the addition of an investment manager in Singapore
- Fund administration costs relate to the first close of Fund II
- Interests costs are those related to the credit facility



#### Adjusted profit & EBITDA reconciliation For the period ended 31 December 2021

|                                  | LCM only<br>A\$m | Fund<br>A\$m | Consolidated<br>HY22<br>A\$m | LCM only<br>A\$m | Fund <sup>C</sup><br>A\$m | Consolidated<br>HY21<br>A\$m |
|----------------------------------|------------------|--------------|------------------------------|------------------|---------------------------|------------------------------|
| Statutory profit after tax       | 2.9              | (0.3)        | 2.6                          | (1.05)           | (0.1)                     | (1.2)                        |
| Add:                             |                  |              |                              |                  |                           |                              |
| Depreciation & interest          | 2.2              | -            | 2.2                          | 0.03             | -                         | 0.03                         |
| Tax expense                      | 1.4              | -            | 1.4                          | (0.2)            | -                         | (0.2)                        |
| EBITDA                           | 6.5              | (0.3)        | 6.2                          | (1.22)           | (0.1)                     | (1.4)                        |
| Add:                             |                  |              |                              |                  |                           |                              |
| Share based payments             | 0.1              | -            | 0.1                          | 0.2              | -                         | 0.2                          |
| Litigation costs                 | -                | -            | -                            | 0.1              | -                         | 0.1                          |
| Non-recurring consultancy        | 0.2              | -            | 0.2                          | 0.3              | -                         | 0.3                          |
| Unrealised foreign exchange gain | -                | -            | -                            | -                | -                         | -                            |
| Other expenses                   | 0.2              | -            | 0.2                          | 0.05             | -                         | 0.05                         |
| Third party fund costs           | 0.4              | 0.4          | 0.8                          | -                | 0.6                       | 0.6                          |
| EBITDAe                          | 7.4              | 0.1          | 7.5                          | (0.6)            | 0.4                       | (0.2)                        |
|                                  |                  |              |                              |                  |                           |                              |



# Consolidated statement of financial position

#### As at 31 December 2021

|                                                | LCM only<br>A\$m | Fund<br>A\$m | Consolidated<br>HY22<br>A\$m | LCM only<br>A\$m | Fund<br>A\$m | Consolidated<br>HY21<br>A\$m |
|------------------------------------------------|------------------|--------------|------------------------------|------------------|--------------|------------------------------|
| Current assets                                 |                  |              |                              |                  |              |                              |
| Cash and cash equivalents                      | 30.3             | 13.2         | 43.4                         | 5.8              | 9.6          | 15.4                         |
| Trade and other receivables                    | 12.5             | -            | 12.5                         | 11.6             | -            | 11.6                         |
| Contract costs                                 | 15.9             | -            | 15.9                         | 20.9             | -            | 20.9                         |
| Portfolio costs                                | -                | -            | -                            | 1.4              | 4.0          | 5.4                          |
| Other assets                                   | 0.7              | -            | 0.7                          | 0.5              | -            | 0.4                          |
| Total current assets                           | 59.4             | 13.2         | 72.6                         | 40.2             | 13.6         | 53.9                         |
| Non-current assets                             |                  |              |                              |                  |              |                              |
| Contract costs                                 | 81.2             | 63.4         | 144.6                        | 49.2             | 24.0         | 73.2                         |
| Property, plant and equipment                  | 0.2              | -            | 0.2                          | 0.2              | -            | 0.2                          |
| Intangible assets                              | 0.5              | -            | 0.5                          | 0.3              | -            | 0.3                          |
| Other assets                                   | 0.4              | -            | 0.4                          | 0.3              | -            | 0.3                          |
| Total non-current assets                       | 82.3             | 63.4         | 145.7                        | 50.0             | 24.0         | 74.0                         |
| Total assets                                   | 141.7            | 76.6         | 218.3                        | 90.3             | 37.6         | 127.9                        |
| Liabilities                                    |                  |              |                              |                  |              |                              |
| Current liabilities                            |                  |              |                              |                  |              |                              |
| Trade and other payables                       | 3.5              | 1.9          | 5.3                          | 8.9              | 4.2          | 13.1                         |
| Borrowings                                     | -                | 13.7         | 13.7                         |                  |              |                              |
| Employee benefits                              | 0.7              | -            | 0.7                          | 0.4              | -            | 0.4                          |
| Total current liabilities                      | 4.2              | 15.6         | 19.8                         | 9.3              | 4.2          | 13.5                         |
| Non-current liabilities                        |                  |              |                              |                  |              |                              |
| Deferred tax liability                         | 8.9              | -            | 8.9                          | 3.4              | -            | 3.4                          |
| Borrowings                                     | 38.7             |              | 38.7                         |                  |              |                              |
| Employee Benefits                              | 0.2              | -            | 0.2                          | 0.1              | -            | 0.1                          |
| Third-party interests in consolidated entities | (4.6)            | 62.6         | 57.9                         | (3.1)            | 34.6         | 31.5                         |
| Total non-current liabilities                  | 43.2             | 62.6         | 105.7                        | 0.4              | 34.6         | 35.0                         |
| Total liabilities                              | 47.4             | 78.2         | 125.5                        | 9.7              | 38.8         | 48.5                         |
| Net assets                                     | 94.3             | (1.5)        | 92.8                         | 80.6             | (1.2)        | 79.4                         |

 Credit facility continues to provide a bridge between the organic generation of cash from our maturing portfolio of direct investments, allowing the continuous deployment of capital into new and existing investments

#### **Consolidated statement of cash flows** For the period ended 31 December 2021

|                                                                           | LCM only | LCM only Fund Consolidated |              | LCM only | Fund <sup>Con</sup> | Fund Consolidated |  |
|---------------------------------------------------------------------------|----------|----------------------------|--------------|----------|---------------------|-------------------|--|
|                                                                           | A\$m     | A\$m                       | HY22<br>A\$m | A\$m     | A\$m                | HY21<br>A\$m      |  |
| Cash flows from operating activities                                      |          |                            |              |          |                     |                   |  |
| Proceeds from litigation contracts - settlements, fees and reimbursements | 20.6     | -                          | 20.6         | 10.6     | -                   | 10.6              |  |
| Payments to suppliers and employees                                       | (24.9)   | -                          | (24.9)       | (28.4)   | -                   | (28.4)            |  |
| Non-operating items paid                                                  | (0.4)    | -                          | (0.4)        | (0.3)    | -                   | (0.3)             |  |
| Interest received                                                         | -        | -                          | -            | -        | -                   | -                 |  |
| Net payments made by third-party interests in consolidated entities       | -        | (19.9)                     | (19.9)       | -        | (17.1)              | 17.1              |  |
| Net cash used in operating activities                                     | (4.7)    | (19.9)                     | (24.7)       | (18.1)   | (17.1)              | (35.2)            |  |
| Cash flows from investing activities                                      |          |                            |              |          |                     |                   |  |
| Payments for property, plant and equipment                                | -        | -                          | -            | -        | -                   | -                 |  |
| Payments for intangibles                                                  | (0.0)    | -                          | (0.0)        | (0.01)   | -                   | (0.01)            |  |
| Payments for security deposits                                            | (0.1)    | -                          | (0.1)        | (0.01)   | -                   | (0.01)            |  |
| Net cash used in investing activities                                     | (0.0)    | -                          | (0.0)        | (0.02)   | -                   | (0.02)            |  |
|                                                                           | (0.1)    |                            | (0.1)        |          |                     |                   |  |
| Cash flows from financing activities                                      |          |                            |              |          |                     |                   |  |
| Proceeds from issue of shares                                             | 0.8      | -                          | 0.8          |          |                     |                   |  |
| Transaction costs related to third-party interests                        | (0.6)    | -                          | (0.6)        | (0.9)    | -                   | (0.9)             |  |
| Repayment of borrowings                                                   | (2.0)    | (0.3)                      | (2.3)        | -        | -                   | -                 |  |
| Contributions from third-party interests in consolidated entities         | -        | 19.1                       | 19.1         | -        | 21.4                | 21.4              |  |
| Payments for fund establishment & administration costs                    | -        | (0.2)                      | (0.2)        | -        | (0.7)               | (0.7)             |  |
| Net cash (used in)/from financing activities                              | (1.8)    | 18.6                       | 16.8         | (0.9)    | 20.7                | (19.8)            |  |
| Net decrease in cash and cash equivalents                                 | (6.7)    | (1.3)                      | (8.0)        | (19.0)   | 3.6                 | (15.4)            |  |
| Cash and cash equivalents at the beginning of the financial year          | 35.5     | 14.2                       | 49.7         | 24.9     | 6.8                 | 31.7              |  |
| Effects of exchange rate changes on cash and cash equivalents             | 1.4      | 0.3                        | 1.7          | (0.1)    | (0.8)               | (0.9)             |  |
| Cash and cash equivalents at the end of the financial year                | 30.2     | 13.2                       | 43.5         | 5.8      | 9.6                 | 15.4              |  |



# Glossary

| Internal Rate of Return (IRR)        | means the internal rate of return for LCM's portfolio of Litigation Projects that are managed to Completion. LCM calculates its Cumulative IRR<br>by treating our entire investment portfolio as one undifferentiated pool of capital and measuring inflows and outflows from that pool.<br>Cumulative IRR only includes completed investments and does not include unrealised gains or losses. |
|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Return on Invested Capital<br>(ROIC) | means the Net Capital Returned from a settlement or judgment that LCM receives in respect of a LCM managed Litigation Project less Peak<br>Invested Capital, divided by the Peak Invested Capital Invested on a LCM managed Litigation Project.                                                                                                                                                 |
| Settlement                           | means the resolution of a dispute or Court proceeding through agreement of the parties opposed to a adjudication by a Court or Tribunal.                                                                                                                                                                                                                                                        |



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